



**MEMORANDUM OF AGREEMENT**  
between  
**UNIVERSITAS TERBUKA, INDONESIA**  
and  
**VARDHMAN MAHAVEER OPEN UNIVERSITY, KOTA, INDIA**  
on  
**COLLABORATION IN EDUCATION DEVELOPMENT**  
1<sup>st</sup> March 2022

**Prof. Ojat Darajat, M.Bus., Ph.D.**  
Rector  
Universitas Terbuka, Indonesia

**Prof. Ratanlai Godaara**  
Vice-Chancellor  
Vardhman Mahaveer Open University, Kota, India